### Contents

The year's results at a glance	
Directors' report	2
Auditors' report	12
Consolidated statements of income and retained earnings	13
Consolidated statement of financial position	14
Notes to consolidated financial statements	15
Consolidated statement of source and use of funds	16
Disposition of revenue	17
Ten-year comparative summary	18
Directors and officers	20
Company officers, divisions and publications	22

Southam Press Limited was incorporated under the Companies Act of Canada by Letters Patent dated December 7, 1927, and commenced business on January 1, 1928. Since May 1945 the shares of the company have been listed on the Montreal, Toronto and Vancouver stock exchanges. Stock Transfer Agent, The Royal Trust Company; Stock Registrar, The Bankers' Trust Company.

# The year's results at a glance

Consolidated, with comparative figures for 1971 (Thousands of dollars)

		1972	1971
Income	Gross revenues	\$160,600	\$126,708
	Gross expenses (excluding depreciation)	132,177	105,832
	Depreciation	3,864	2,822
	Income Taxes	10,579	7,933
	Income before capital profit (loss)	13,980	10,121
	per common share	\$1.12	\$ .82
	Capital profit (loss)	(124)	593
	Net income	13,856	10,714
	Dividends paid	6,556	4,653
	per common share	52¢	371/20
Financial Position	Working capital	\$ 2,980	\$ 3,939
	Investments	13,281	13,844
	Fixed assets (net)	37,468	33,937
	Other assets	467	304
	Long term debt	12,594	18,212
	Deferred income taxes	2,444	1,655
	Shareholders' equity	39,158	32,157
Statistics	Advertising linage — newspapers (1,000s)	250,103	197,861
	Advertising pages — magazines (1,000s)	21	18
	Daily newspaper circulation — December (1,000s)	900	878
	Total number of employees	6,391	6,136
	Total salaries, wages and employee benefits	\$ 65,531	\$ 52,660
	Price range per common share	\$31.50-17.75	\$18.59-13.50

Southam Press Limited Annual Report 1972

# Directors' report to the shareholders

Your directors have pleasure in submitting the 46th annual report of the company for the year ended December 31, 1972.

A year ago we reported our view of 1972 as being an optimistic one. In retrospect, the company's results for the year exceeded our expectations. Lifted by the strong growth of the Canadian economy, almost every aspect of our business prospered and overall results for the year were considerably better than any previously recorded.

The year might also be described as one of adjustment and consolidation as the substantial acquisitions of the previous year were integrated. Each of the properties acquired in 1971 contributed significantly to the year's improved results.

The general demand for daily newspapers, for newspaper advertising, for printed products and for our business publications, shows and services, remained buoyant throughout the year and this pace of business has continued into 1973.

Operating revenues in 1972 totalled \$158 million, an increase of 27.1 percent. Net income before extraordinary items, up 38.1 percent, was \$1.12 per share (82 cents per share in 1971). The quarterly dividend rate was increased to 15 cents per share in September, making a total of 52 cents for the year, up from 37½ cents in 1971.

As reported last year, a four-for-one split in the common shares, approved the previous December, became effective on January 7, 1972.

### **Investment Income**

In addition to the earnings mentioned above, which include our share of the earnings of companies 50 percent owned, we report in Note 5 to the financial statements our share of the earnings of companies in which we have a significant though less than 50 percent ownership, to the extent these earnings exceeded the dividends received. There has been a steady growth in this unconsolidated income since it was first reported in 1969. This year, it was \$1,566,000 (equal to 12.5 cents per common share), an improvement of 63 percent over the amount reported last year.

Our equity in net tangible assets of these companies exceeds the value at which the investments are carried by \$5,676,000.

We do not control any of the companies concerned. Because some of their fiscal years vary from that of Southam Press this unconsolidated income includes results which fall outside calendar 1972.

### **Additions to Fixed Assets**

Investment in new plant and equipment increased, \$7,387,000 being spent during the year. The larger items include progress payments of \$3,600,000 on the new plant for The Ottawa Citizen; a \$1,100,000 addition to the mechanical building of The Edmonton Journal and \$1,500,000 for new offset presses in Mont-

real for Gazette Canadian and Southam Business Forms plants.

A further substantial capital expenditure is planned for 1973 in a continuing program to maintain or improve our competitive position.

### **Working Capital**

In addition to the amount spent on fixed assets we made a significant reduction of \$5,600,000 in long term debt which stood at \$18,200,000 in 1971. This reduction was financed from income, by the redemption by Pacific Press of \$1,500,000 of its debentures held by Southam and by a reduction in working capital of \$960,000.

Year-end working capital stood at \$2,980,000 which we believe to be adequate for our requirements.

### **Acquisitions and Investments**

No major properties were acquired during the year but the directors report with satisfaction that those acquired in 1971 have been assimilated without significant problems and have generally performed better than forecast at time of purchase.

Since the year-end Southam Business Publications Limited has acquired Les Publications Eclair Ltée. for \$2,700,000. It owns TV Hebdo, the major French language television magazine published in Quebec which has a weekly circulation of more than 200,000 copies.

### **Community and Employee Relations**

The company maintained its support of many charitable, educational and cultural activities in communities across Canada. Support was given through newspaper publicity and printing, as well as by cash contributions of \$479,000. Of this amount, \$55,000 went to the University of Toronto for the Southam Fellowships in Journalism. This is the tenth year of this program and we are encouraged to feel that it is contributing to the long range objective of improving the quality of Canadian journalism.

The devotion and co-operation of all employees is acknowledged with appreciation. None of the company's achievements in 1972 would have been possible without the contribution of its greatest and most important asset – the Southam people.

Relations with virtually all employees have continued on a satisfactory basis. While wage settlements have been high, there has been an overall willingness to understand the need for the introduction of new technology and methods.

The company has continued its policy of retraining employees affected by technological change. This has helped to avoid the hardships to employees which might otherwise result.

Southam Press and its subsidiaries had at the year end a total of 6,391 employees, an increase of 255 for the year. The com-

pany's contribution to employee benefits was \$4,326,000 (1971, \$3,222,000). The increase of \$1,100,000 was due partly to the addition of employees of companies acquired late in 1971 and partly to the company's additional contributions to expanded government benefit plans.

### **Daily Newspapers**

Our newspapers ended the year in a satisfactory position. Circulation in December totalled 900,000 (1,015,000 including The Vancouver Province), an increase of 2.5 percent. Circulation revenue, including new properties for the full year, increased by 18.9 percent.

Newspaper advertising volume, reflecting strong consumer demand and including the properties acquired, increased by 26.4 percent. Advertising revenue was up 32.7 percent, a combination of larger volume and some rate increases.

Our newspapers are operated by independent teams of capable men and women. Editorial policies are established at the individual newspapers, each of which is responsive to local problems in the community served. There is no "Southam" editorial policy. There are no rigid rules for producing a Southam newspaper. Diversity and innovation are encouraged.

Expansion of the Southam News Services continued. New bureaux were opened in Tokyo (since relocated in Peking) and in Halifax. In Canada, the news service has offices in Ottawa, Montreal, Toronto, Vancouver and Halifax. Foreign correspondents are now stationed in London, Paris, Washington and Peking. In addition, Southam News Services staff travels extensively to the world's key news spots on special assignments.

The company continues to strive for steady improvement in its daily newspapers which remain the major segment of its business.

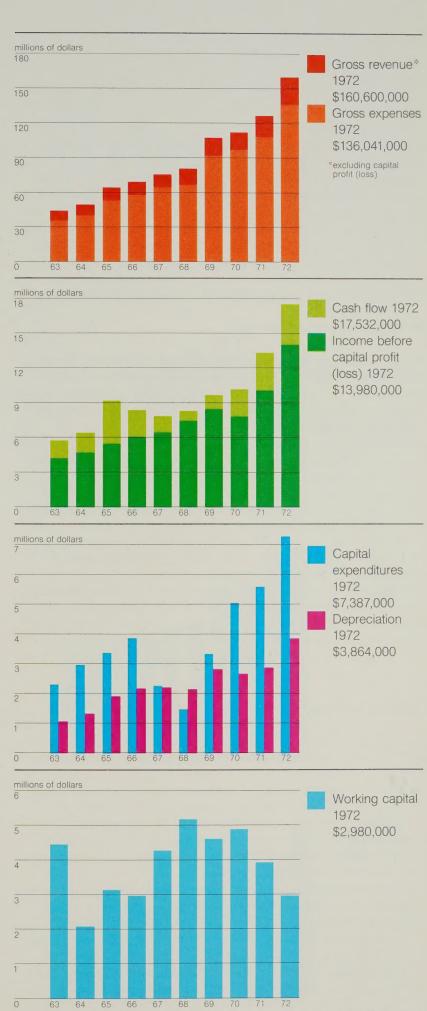
### Pacific Press Limited — Vancouver

Pacific Press Limited (50 percent owned) had a satisfactory year. New labour contracts were settled in December after difficult negotiations during which publication was interrupted for three days. The new wage scales are among the highest on the continent in the newspaper industry and this creates great pressure for further capital investment to increase productivity.

The circulation of The Province and The Sun continued to grow and advertising volume in both newspapers showed a modest gain. The late 1972 decision of the British Columbia government to repeal the ban on tobacco and liquor advertising should prove helpful in 1973.

### **Newspaper Magazines**

The Canadian, a weekly rotogravure magazine distributed as a supplement in Saturday papers, is published by Southstar Publishers Limited in which we are equal partners with Toronto Star Limited. It has made consistent progress in terms of advertising



volume and circulation since it was established in 1965 and is now contributing to the company's earnings.

Several years ago Southam Press Limited developed a TV program listing magazine called TV Times. It is distributed weekly in The Montreal Gazette, The Ottawa Citizen, The Windsor Star and The Winnipeg Tribune and has proved to be a useful addition to the newspaper package in these communities. Its use by other Southam dailies is being studied in the context both of the individual competitive situations and the variety of television fare, both broadcast and cable, offered in the various communities.

### **Southam Printing Limited**

The profits of this subsidiary were affected significantly by an eight week strike of the Photoengravers Union at the Southam Murray plant in March. However, we were able to continue operations on a reduced basis. Results in the second half of the year were quite satisfactory.

An encouraging improvement was achieved by the four Montreal divisions. In November, Gazette Canadian Printing Limited was formed by a merger of the commercial printing division of the Montreal Gazette and Canadian Print & Litho Limited, both of which were wholly-owned subsidiaries. Business forms and specialty printing operations at Candiac showed continued progress.

In Vancouver, we have not yet achieved the expected rate of profitability from Southam Farwest Printing Limited which took over the assets of Southam Nicholson in January.

In May, A. Y. Eaton retired as a director of Southam Printing Limited after six years on the board. He was succeeded by K. A. Jones, a vice-president of The T. Eaton Company Limited. Mr. Eaton's contribution has been most valuable to the company.

F. N. Best, a vice-president, was appointed a director of Southam Printing in July, 1972.

### **Southam Business Publications Limited**

As forecast in last year's annual report, the substantial expansion of this wholly-owned subsidiary through the acquisition of new properties and the development of new ventures led to significant growth in its earnings. Daily Commercial News, the major acquisition in 1971, has gone through a redesign and improvement in the product, following a reorganization of its management. The product changes have been well received by the construction industry which it serves and advertising volume is at levels higher than ever before achieved.

Business magazines and trade shows have also enjoyed record demand, with individual earnings reflecting a generally buoyant industrial economy.

A new venture for this subsidiary is Southam Videotel Limited, in which we hold a 75 percent interest. Arising from a research and development project of Southam Press Limited, it is active in the twin fields of providing services for all types of audio-visual

communications and in the distribution of programs on video cassettes. A strong position in this new and interesting medium of communications is being established.

Overall, the performance of Southam Business Publications Limited is expected to show further improvement in 1973.

A. H. Zimmerman, C.A., was appointed a director of Southam Business Publications in May, 1972.

### **Broadcasting**

Because in our opinion we are unlikely to succeed, no further approach has been made to the Canadian Radio-Television Commission to concentrate our various interests in the electronic media in Selkirk Holdings Limited.

Dividend income from Selkirk was substantially higher and improved results were reported by all other broadcasting companies in which we have an interest.

### **Research and Development**

The company continues to keep a close watch on the possible impact of new technology on existing communications media and to examine new media and possible investment opportunities in them. This work is pursued by a research and development committee of the board, which has met regularly during the year and has invested seed money in a number of areas. Some of the investments appear to be producing interesting information but we anticipate a fairly high mortality rate for these pioneering ventures. Overall, research and development losses have been quite low and in the normal course have been written off against income.

### **Senior Personnel**

There have been a number of changes of senior personnel. F. S. Auger, vice-president and publisher of The Vancouver Province, reached retirement age in June. He joined the company in 1951 as publisher of The Winnipeg Tribune. In 1959 he became publisher of The Vancouver Province. To marketing expertise, he added the ability to assess and develop the potential of his subordinates. He has been succeeded as vice-president and publisher by Paddy Sherman, previously the editor of The Province.

In November, C. H. Peters, the president and publisher of The Montreal Gazette also reached retirement age. Mr. Peters joined The Gazette in 1929 and became president in 1956. After the acquisition of the paper by Southam Press in 1969, he continued as publisher. He made a major contribution to the smooth integration of The Gazette into the Southam group. He has been succeeded as publisher by Mark Farrell, formerly publisher of The Windsor Star. Mr. Farrell's position was filled by the appoint-

ment of J. P. O'Callaghan, executive assistant at head office and former executive editor of Southam News Services.

Head office staff has been strengthened by the appointment of W. J. Carradine as vice-president and L. J. Rothwell as vice-president, engineering and production. Mr. Carradine joined the company in November from The London Free Press, of which he had been vice-president and general manager. Mr. Rothwell came to us in June from Crabtree-Vickers (Canada) Limited, of which he had been president.

### **General Outlook**

Consumers continue to be in a buoyant mood and economists generally have forecast another good year for Canada. To the extent that there may be clouds on the horizon, they relate to the uncertainties inherent in a minority federal government and the possibility of the Canadian economy being affected by international monetary problems. On balance we expect that Canada will enjoy a prosperous 1973 and that Southam Press will share in this general prosperity.

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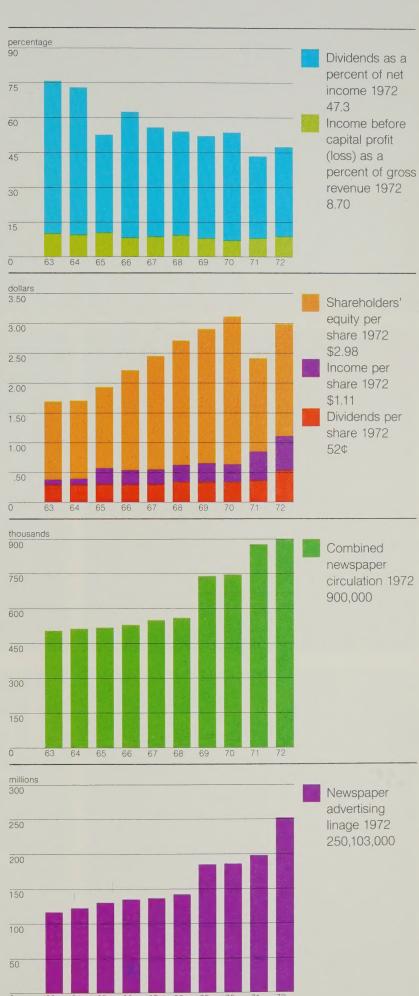
President

### **Retirement Fund Statement**

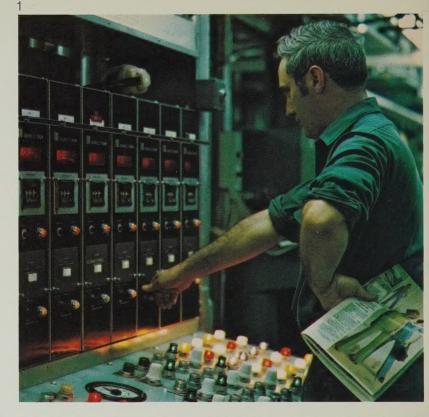
(not included in company accounts) (Thousands of dollars)

	1972	1971
Balance January 1 Balance January 1, 1971 of funds of	\$29,382	\$25,833
subsidiaries acquired during the year		1,296
	29,382	27,129
Contributions during the year:		
Employee required	1,119	977
Company	1,541	1,267
	2,660	2,244
Employee voluntary extra	100	74
	2,760	2,318
Net income of fund (Profit on sale of		
investments, \$907,000 (net) in 1972)	2,282	855
	34,424	30,302
Payments for pensions and refunds on	,	,
death or termination	1,189	920
Balance December 31	\$33,235	\$29,382

Funds are administered by The Royal Trust Company, The Canada Trust Company, The National Trust Company, or invested in government and insurance company annuities.



The printing and publishing business in 1973 is very much at home in the space age. Electronics abound. In all of our plants, there are fascinating new machines. Despite their glamour they are there for a practical purpose — to let us get a better product to the customer, faster and more efficiently. New technology makes possible improved working conditions. Retraining of personnel in the new methods helps them to upgrade their skills. Everyone benefits — the customer, the employee, the company.







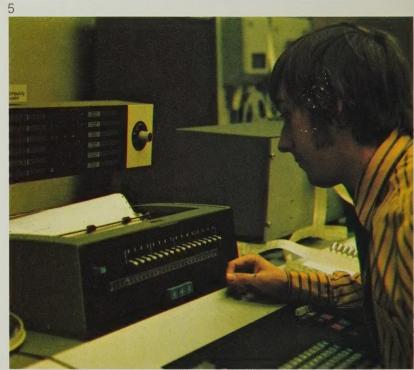


The huge 12-unit rotogravure press in the segmented photo 3 is operated from the control panel in photo 1. Each running hour, it is capable of printing and folding 22,000 catalogue sections of 96 pages each (a total of 2,112,000 pages).

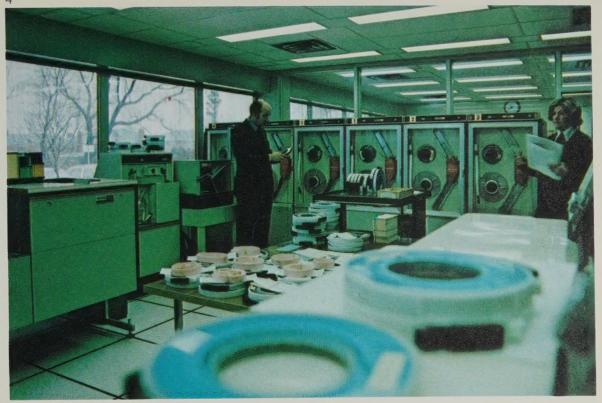
Computers are very much a part of our business. The Company has 19 in various locations. Some of these are shown in photos 2, 4 and 5. They are used not only for accounting purposes but to assist in mechanical production processes, such as setting type.

Photo composition is a new method of setting type, using punched paper tape, see photo 6, which electronically delivers film on which the text is already reproduced. From this film, press plates are prepared photographically. This replaces the traditional molten metal process.

One of the more interesting and highly sophisticated pieces of new equipment is a cathode ray proofreading machine, photo 7. With this machine, text can be recalled, displayed on the t.v. type tube and corrections made while it is actually on the screen.





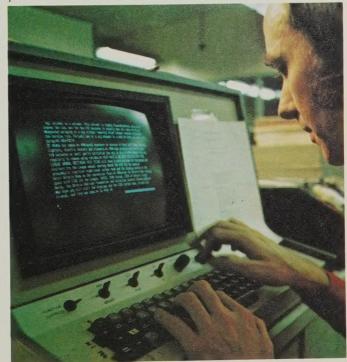












The ultra modern scanner in photo 1 scans full-color illustrations and automatically separates the component primary colors (red, blue and yellow) which are the building blocks of all color printing.

An operator, photo 2, is positioning film on the bed of a computerized multi-image offset platemaking machine.

The unusual photo 3 shows the exposure unit which transfers a photographic image from film to a sensitized plastic printing plate for use on one of our large high-speed business forms presses.

Photo 4 shows one of our engravers involved in the intricate process of examining a cylinder while it is being etched for gravure printing. The etching, by acid, produces wells in the surface of the cylinder in which ink is stored for transfer to the paper as it moves past the revolving cylinder.









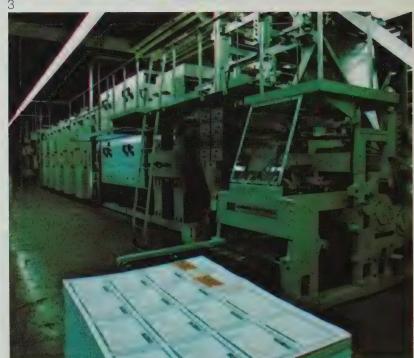
The enormous new web-offset press, photo 1, which is being readied for the fall opening of the Ottawa Citizen's new plant. It is the first of its kind in the world for use by a larger circulation daily newspaper. Its capacity will be up to 96 pages at the rate of 60,000 papers per hour. In contrast, the new web-offset press at the Medicine Hat News is shown in photo 5. It can produce papers up to 24 pages at the rate of 16,000 per hour. This press is specially designed for newspapers with smaller circulations.

Photos 2 and 3 show, respectively, the control panel and web press at one of our printing plants.

Every day, Canadian Press sends photos by wire to papers across the country. Shown in photo 4 is one of the sending units. Complete photos can usually be transmitted to, and received by, Canadian papers from the Atlantic to the Pacific in about ten minutes.











Photos 6 and 7 cannot adequately show the magic of optical character recognition (OCR). This exciting new process permits a machine to read typewritten copy and convert it to punched tape suitable for computer conversion into type.

One of our smaller affiliates is Southam Videotel which, among other activities, produces video cassettes for commercial, industrial and personal use. With the right equipment, they can be played back over a home television set. The process is shown in use in photos 8 and 9.











## Auditors' report

Thorne Gunn & Co.

To the Shareholders of Southam Press Limited

We have examined the consolidated statement of financial position of Southam Press Limited and subsidiary companies as at December 31, 1972 and the consolidated statements of income, retained earnings and source and use of funds for the year then ended. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion these consolidated financial statements present fairly the financial position of the companies as at December 31, 1972 and the results of their operations and the source and use of their funds for the year then ended, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Thorne Bunn & Co.

Toronto, Canada February 20, 1973

**Chartered Accountants** 

# Consolidated statement of income

(Thousands of dollars)			Percentage	
	Year ended December 31	1972	change	1971
Revenue from operations	Newspapers Printing Business publications and shows	\$ 98,527 43,235 15,879		\$ 76,287 35,521 12,191
		157,641	+27.1	123,999
Costs and operating expenses	Salaries, wages and employee benefits Newsprint, paper and ink Other supplies and services Depreciation (note 6) Interest on long term debt Other interest	65,531 31,476 33,748 3,864 1,005 417		52,660 25,006 27,607 2,822 385 174
		136,041	+25.2	108,654
Equity in net earnings of companies 50 percent owned		21,600	+40.9	15,345
(note 4) Income from other investments		2,166 793		2,044 665
Income taxes		24,559 10,579	+36.0 +33.4	18,054 7,933
Income before extraordinary item Gain (loss) on sale of publications, investments and		13,980	+38.1	10,121
surplus fixed assets (net)		(124)		593
Net income		\$ 13,856		\$ 10,714
	Income per common share before extraordinary item (note 10)	\$1.12		\$ .82
	Net income per common share (note 10)	\$1.11		\$ .86

# Consolidated statement of retained earnings

Thousands of dollars)

	Balance at end of year	\$ 28,993	\$ 21,992
		6,855	19,320
	Excess of cost of subsidiary companies and business publications acquired over values attributed to their net tangible assets (note 2)	299	14,667
	Preferred shares — 5 percent from date of issue on November 17, 1971	108	3
	Common shares — 52¢ per share (1971 37½¢ per share) based on number of shares outstanding after 4 for 1 stock split in 1972 (note 10)	6,448	4,650
Deduct	Dividends	35,848	41,312
	Balance at beginning of year Add net income for the year	\$ 21,992 13,856	\$ 30,598 10,714

# Consolidated statement of financial position

(Thousands of dollars)

### **Southam Press Limited**

(Incorporated under the laws of Canada) and subsidiary companies

	December 31	1972	1971
Current assets	Cash Short term investments at cost	\$ 917	\$ 1,030
	(approximate market value) Accounts receivable Inventories (note 3) Prepaid expenses	80 20,361 6,117 1,099	536 15,589 5,377 882
		28,574	23,414
Current liabilities	Deduct  Bank advances  Notes payable  Accounts payable and accrued liabilities Income taxes  Deferred revenue — subscription and rentals Long term debt due within one year	4,151 4,000 12,240 3,176 1,766 261	3,148 3,000 10,087 1,310 1,699 231
		25,594	19,475
Working capital	Add Investments	2,980	3,939
	Companies 50 percent owned (note 4) Other investments at cost (note 5) Fixed assets, less accumulated depreciation (note 6) Advances — Employees' stock purchase loan plan	7,203 6,078 37,468 467	7,586 6,258 33,937 304
Capital employed		54,196	52,024
	Deduct		
	Long term debt (note 7) Deferred income taxes	12,594 2,444	18,212 1,655
		15,038	19,867
Shareholders' equit	y .	\$39,158	\$32,157
	Derived from Capital stock (notes 9 and 10) Preferred shares — 5 percent cumulative, convertible, voting, redeemable at par value of \$100 each		
	Authorized and issued — 21,600 shares  Common shares without nominal or par value  Authorized — 16,000,000 shares	\$ 2,160	\$ 2,165
	Issued — 12,400,273 shares Retained earnings	8,005 28,993	8,000 21,992
		\$39,158	\$32,157
Approved by the Board of Director	'S		
	St. Clair Balfour, Director		
	Gordon N. Fisher, Director		

## Notes to consolidated financial statements December 31, 1972

### 1. Consolidation

The consolidated financial statements include the accounts of all subsidiaries. The company and its consolidated subsidiaries are referred to in these notes as "the company". The more substantial operating subsidiaries are Southam Printing Limited and Southam Business Publications Limited.

### 2. Subsidiaries Acquired

The company acquired all of the issued shares of several companies during 1972 and 1971. The major acquisitions were:

Canprint Holdings Limited Preston & Sons Limited (Brantford Expositor) Daily Commercial News Limited Windsor Star Limited	Novem Novem	ust 17, 1971 ber 15, 1971 ber 17, 1971 ber 23, 1971
(Thousands of dollars)  Consideration paid  Deduct value attributed to their	\$ 1972 264	1971 \$21,105
tangible assets, less liabilities at acquisition dates	 (35)	6,438
Excess cost written off to consolidated retained earnings	\$ 299	\$14,667

The results of operations of these subsidiaries are included in the consolidated statement of income from the dates of acquisition of control.

3. Inventories	(Thousands of dollars)	1972	1971
Materials and supplies	at the lower of		
cost and replaceme	nt cost	\$ 3,210	\$ 2,946
Work in process at the	lower of cost		
and net realizable va	alue	2,907	2,431
		\$ 6,117	\$ 5,377

### 4. Companies 50 Percent Owned

The company follows the practice of including in income its equity in net earnings of companies 50 percent owned and reflecting the investment in such companies at the book value of their underlying net tangible assets. The more substantial 50 percent owned companies are Pacific Press Limited and Southstar Publishers Limited.

5. Other Investments	(Thousands of dollars)	1972	1971
Newspaper and publishin	g companies	\$ 1,354	\$ 1,367
Radio and television com	panies	3,022	3,022
Mortgages receivable		1,605	1,658
Sundry investments		97	211
		\$ 6,078	\$ 6,258

At December 31, 1972 significant interests in common shares of other companies (less than 50 percent owned) were as follows:

companies (1000 than 00 persons surrou) were as remained	
Companies	Percent interest in common shares
Companies	III COMMINION SHAICS
Newspaper and publishing companies	
Sun Publishing Company Limited (Brandon)	49
Kitchener-Waterloo Record Limited	48
The London Free Press Holdings Limited	25
Radio and television companies	
Selkirk Holdings Limited, A (non-voting)	38
Selkirk Holdings Limited, B (voting)	30
CKOY Limited (Ottawa)	38
Other companies	
Quality Records Limited	11

The company's equity in net earnings attributable to significant interests in common shares of other companies exceeds by \$1,566,000 the dividends received and included in 1972 income (1971 - \$959,000). At December 31, 1972 the company's equity in net tangible assets of these companies exceeds the value at which the investments are carried by \$5,676,000.

6. Fixed Assets	(Thousands of dollars)	1972	1971
Land at not more than cos	t	\$ 4,254	\$ 3,982
Buildings at cost		25,583	23,262
Machinery and equipment	at cost	59,051	55,101
		88,888	82,345
Less accumulated deprec	iation	51,420	48,408
		\$37,468	\$33,937

Depreciation is provided on a straight line basis, generally using rates of 2½ percent per annum for buildings and 10 percent per annum for machinery and equipment.

7. Long Term Debt (non-current portion) (Thousands of dollars) Southam Press Limited	1972	1971
Perpetual redeemable 5 percent debentures Subsidiary companies	\$ 2,142	\$ 2,158
Notes payable to bank due annually to 1978	8,406	13,797
Debentures 6 percent due 1979	1,000	1,000
First mortgage 6½ percent bonds due 1974	660	820
Other	386	437
	\$12,594	\$18,212

Principal payable on long term debt amounts to \$261,000 in 1973 (which amount is shown with current liabilities), \$2,800,000 in 1974, \$2,327,000 in 1975, \$2,156,000 in 1976 and \$1,964,000 in 1977.

### 8. Commitments and Acquisition

Commitments for acquisition of fixed assets amounted to approximately \$5,700,000 at December 31, 1972. Subsequent to the year end, the company agreed to acquire all of the outstanding shares of Les Publications Eclair Ltée, publisher of TV Hebdo, for \$2,700,000.

### 9. Preferred Shares

All of the authorized 27,000 preferred shares were issued in 1971 at par value as consideration for shares of the Daily Commercial News Limited. Subsequently, in 1971, 5,350 shares were purchased for cancellation at par value and, in 1972, 50 shares were converted into 273 common shares, leaving 21,600 preferred shares authorized and issued at December 31, 1972.

The company may redeem the preferred shares at their par value on death of a holder, on transfer by a holder or after November 17, 1981. The holder may convert preferred shares into the greatest number of common shares having an aggregate market value at the time of such conversion which does not exceed the aggregate par value of the preferred shares converted.

### 10. Common Shares

On January 7, 1972 supplementary letters patent were obtained confirming a by-law subdividing the common shares without par value on a 4 for 1 basis. As a result, the number of authorized common shares was increased from 4,000,000 to 16,000,000 and the number of issued common shares was increased from 3,100,000 to 12,400,000. An additional 273 common shares were issued in 1972 on conversion of 50 preferred shares.

### 11. Directors and Officers

Remuneration of directors and officers of Southam Press Limited was as follows:

follows: (Thous	ands of dollars)	1972	1971
Number of directors		17	17
Aggregate remuneration of direct directors	ors as	47,000	\$ 42,000
Number of officers		36	27
Aggregate remuneration of officer officers		,213,000	\$944,000
Number of officers who are also d		9	8
At December 31, 1972 loans received amounted to \$91,000.	ivable from officers	of the com	pany

# Consolidated statement of source and use of funds

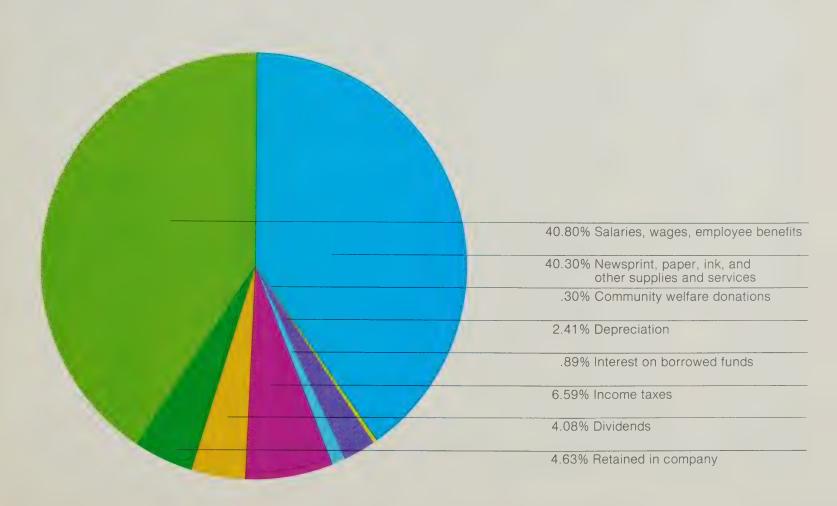
(Thousands of dollars)

	Year ended December 31	1972	1971
Source of funds	From operations  Net income for the year  Add (deduct) non-cash items	\$13,856	\$10,714
	Depreciation charged against income Deferred income taxes Increase in equity of companies 50 percent owned	3,864 789	2,822 480
	in excess of dividends received	(977)	(705)
	Investments realized  Long term borrowing  Issue of preferred shares	17,532 1,860 —	13,311 1,940 13,779 2,700
	Working capital (deficiency) of subsidiaries and business publications acquired	(24)	1,460
		19,368	33,190
Use of funds	Dividends Additions to fixed assets, net Long term debt repaid or currently payable Investments acquired Purchase for cancellation of preferred shares Acquisition of subsidiaries and business publications Increase (decrease) in advances under employees' stock purchase loan plan, net	6,556 7,387 5,618 320 — 264	4,653 5,619 1,124 1,163 535 21,105
	Other minor items	19	
		20,327	34,148
	Decrease in working capital	959	958
	Working capital at beginning of year	3,939	4,897
	Working capital at end of year	\$ 2,980	\$ 3,939

# Disposition of revenue

(Thousands of dollars)

	1	972	1	971
Gross revenue	\$160,600	100.00%	\$126,708	100.00%
Salaries and wages Employee benefits	61,205 4,326	38.11 2.69	49,438 3,222	39.02 2.54
Newsprint, paper and ink Other supplies and	31,476	19.60	25,006	19.74
services	33,269	20.70	27,192	21.46
Community welfare donations	479	.30	415	.33
Depreciation	3,864	2.41	2,822	2.23
Interest on borrowed funds	1,422	.89	559	.44
Income taxes	10,579	6.59	7,933	6.26
Dividends	6,556	4.08	4,653	3.67
Retained in company	7,424	4.63	5,468	4.31
	\$160,600	100.00%	\$126,708	100.00%
	Salaries and wages Employee benefits  Newsprint, paper and ink Other supplies and services  Community welfare donations  Depreciation  Interest on borrowed funds  Income taxes  Dividends	Gross revenue  Salaries and wages Employee benefits  Newsprint, paper and ink Other supplies and services  Community welfare donations  Depreciation  Interest on borrowed funds  Dividends  Retained in company  \$160,600  \$1,205  4,326  \$31,476  33,269  \$33,269  \$47	Salaries and wages       61,205       38.11         Employee benefits       4,326       2.69         Newsprint, paper and ink       31,476       19.60         Other supplies and services       33,269       20.70         Community welfare donations       479       .30         Depreciation       3,864       2.41         Interest on borrowed funds       1,422       .89         Income taxes       10,579       6.59         Dividends       6,556       4.08         Retained in company       7,424       4.63	Gross revenue         \$160,600         100.00%         \$126,708           Salaries and wages         61,205         38.11         49,438           Employee benefits         4,326         2.69         3,222           Newsprint, paper and ink Other supplies and services         31,476         19.60         25,006           Other supplies and services         33,269         20.70         27,192           Community welfare donations         479         .30         415           Depreciation         3,864         2.41         2,822           Interest on borrowed funds         1,422         .89         559           Income taxes         10,579         6.59         7,933           Dividends         6,556         4.08         4,653           Retained in company         7,424         4.63         5,468



# Ten-year comparative summary

(Thousands of dollars)

		1963	1964
Income	Revenue from operations Income from investments Costs and operating expenses Interest on borrowed funds Depreciation Income taxes Income before capital profit (loss) Income before capital profit (loss)	\$ 43,083 \$ 1,182 \$ 35,007 \$ 214 \$ 1,072 \$ 3,710 \$ 4,262	48,874 1,109 39,638 177 1,336 4,108 4,724
	as a percent of revenue †Capital profit (loss) Net income Net income per share Dividends paid Dividends per share Percent income distributed	% 9.63 \$ 286 \$ 4,548 \$ .38 \$ 3,450 ¢ 28 <sup>3</sup> / <sub>4</sub> % 75.8	9.45 
Financial Position	Current assets Current liabilities Working capital Investments Fixed assets – gross Accumulated depreciation Other assets Long term debt Deferred income taxes Capital stock: 5 percent cumulative, redeemable, convertible, voting, preferred shares common Retained earnings Equity per common share	\$ 10,202 \$ 5,736 \$ 4,466 \$ 8,715 \$ 24,344 \$ 14,108 \$ — \$ 3,186 \$ 135 \$ — \$ 3,000 \$ 17,096 \$ 1.68	9,205 7,108 2,097 7,632 36,346 21,041 — 4,024 642 — 3,000 17,368 1.70
Statistics	Advertising linage – newspapers (1,000s) Advertising pages – magazines (1,000s) Newspaper pages (1,000s) Magazine pages (1,000s) Daily newspaper circulation – December (1,000s) Tons of newsprint used (1,000s) Employees Salaries and wages paid Employee benefits Improvement to plant Shareholders Price range per common share	117,210 10 88 21 506 50 2,813 \$ 15,023 \$ 1,009 \$ 2,314 2,429 \$9.09-7.25	122,528 15 91 30 513 53 3,649 17,135 1,091 2,999 2,499 8.50-6.75

<sup>\*</sup>Equity in net earnings of 50 percent owned companies included in income †Gain (loss) on sale of publications, investments or surplus fixed assets

70 *19	*1970	*1969	*1968	*1967	*1966	1965
2,7 220 105,2 .78 5 .85 2,8 .73 7,9	1,83 94,620 478 2,688 6,973	104,765 2,855 89,195 463 2,846 6,595 8,521	78,487 2,618 65,067 226 2,151 6,141 7,520	73,843 2,340 62,218 347 2,217 4,945 6,456	67,560 1,793 55,982 260 2,175 4,818 6,118	62,954 1,099 51,263 221 1,934 5,126 5,509
536 10,7 63 .8 85 4,6 834 37	) — 7,836 .63 4,185 33%	7.92 (451 8,070 .65 4,185 33 <sup>3</sup> / <sub>4</sub> 51.9	9.27 	8.47 — 6,456 3,600 30 55.8	8.82 218 6,336 .53 3,600 30 56.8	8.60 1,337 6,846 .57 3,600 30 52.6
64 19,4 97 3,9 09 13,8 98 82,3 51 48,4 55 3 35 18,2	4,897 13,809 63,998 39,051 355 4,335	16,201 11,575 4,626 13,752 59,420 36,903 370 4,327 1,013	14,763 9,580 5,183 12,979 46,146 27,937 183 2,648 1,373	11,762 7,482 4,280 11,384 44,847 26,069 501 3,854 1,635	12,028 9,037 2,991 9,912 42,793 24,066 531 4,048 1,515	11,134 7,994 3,140 7,928 39,915 22,907 120 3,954 1,077
98 21,9	30,598	8,000 27,925 2.90	3,000 29,533 2.71	3,000 26,454 2.46	3,000 23,598 2.22	3,000 20,165 1.93
16         47       15         32       3         48       8         87       6         82       6,1         84       49,4         20       3,2         57       5,6         63       2,6	16 147 32 748 87 5,182 44,284	185,444 17 146 31 742 87 5,152 41,179 2,579 3,349 2,855 16.88-1375	142,136 17 110 34 563 65 4,032 29,969 1,786 1,492 2,626 16.00-9.69	137,107 19 107 38 550 62 4,042 28,256 1,667 2,268 2,662 12.75-8.00	135,391 19 105 39 531 58 3,903 24,959 1,293 3,889 2,714 10.50-7.75	130,667 19 96 38 521 57 3,777 22,864 1,298 3,398 2,673 10.00-8.25

## Directors and officers



Peter O'Brian



Michael A. Harrison



John D. Muir



Ross Munro, OBE



B. B. Osler, QC



Paddy Sherman



Gordon N. Fisher



R. W. Southam



Wilson J. Southam



Aubrey Joel



J. Patrick O'Callaghan



Frank G. Swanson



W. W. Southam, P.Eng.



G. Hamilton Southam



Charles H. Peters



John S. Ward



Mark Farrell



L. John Rothwell, P.Eng.



Gordon T. Southam



Colin S. Glassco



Edgar M. Pritchard



William J. Carradine



Adam H. Zimmerman, CA





Fred S. Auger



George L. Crawford, QC



J. Jacques Pigott, P.Eng.



John F. Grainger



Brian H. Shelley, CA



A. Ronald Williams

St. Clair Balfour Elected director 1953. Born Hamilton, 1910. BA (Toronto). Joined The Hamilton Spectator 1931; publisher 1951; vice-president and managing director, Southam Press 1954; president 1961. Past president, The Canadian Press; president, Canadian Heart Foundation.

Gordon N. Fisher
Elected director 1967.
Born Montreal, 1928. B.Eng.
(McGill). Joined head office
of Southam Press Limited as
executive assistant 1958;
assistant to the president 1962;
vice-president 1965; vicepresident and managing
director 1969. Director, Canada
Studies Foundation, Canadian
Daily Newspaper Publishers
Association. Member, Governing
Council, University of Toronto.

Fred S. Auger
Elected director, 1954.
Born Calgary 1907. Publisher
The Winnipeg Tribune, 1951.
Previously director of
advertising, Procter & Gamble.
Publisher The Vancouver Province 1959-1972. Past president,
Canadian Daily Newspaper
Publishers Association.
Governor, Vancouver Aquarium.
Director, B.C. Waterfowl Society,
Ducks Unlimited and Vancouver General Hospital.

William J. Carradine Born Smooth Rock Falls, Ontario, 1929. BA journalism, MBA (Western). Procter & Gamble 1954-1968. Vice-president and general manager, London Free Press, 1968. Joined Southam head office as vice-president, 1972.

George L. Crawford, QC Elected director 1959. Born Edmonton 1915. Called to Alberta Bar in 1939. President, Calgary Exhibition and Stampede. Director of a number of Canadian companies.

Mark Farrell Born Montreal 1913. B.Com. (McGill). McDonald Currie & Co. 1936-1938; Canadian Forum 1938-1939; The Montreal Standard Publishing Co. Limited, 1939-1968, except for British Air Commission, New York, 1941-1944. Publisher, The Windsor Star, 1969; vice-president, Southam Press, 1972; publisher, The Gazette, Montreal, 1972.

Colin S. Glassco Elected director 1970. Born Hamilton 1909. Joined Southam Printing Limited as vice-chairman and chief executive-officer 1969; chairman 1972. Previously vice-president and general manager, Appleford Division, Eddy Forest Products Ltd. Life governor, Trinity College School. Director of a number of Canadian companies.

John F. Grainger
Born North Bay 1915. With
mechanical departments, The
North Bay Nugget and The
Sudbury Star 1929-1938.
Returned to The North Bay
Nugget 1939; publisher 1941;
president, North Bay Publishing Company Limited 1948;
vice-president and publisher on
acquisition by Southam Press
Limited. Former member North
Bay City Council.

Michael A. Harrison Born Toronto, 1930. BASc (Toronto), DBA (London School of Economics). Athlone Fellow 1956-1958; served with Glassco Commission 1961 and Treasury Board 1965. Joined the company as vice-president, broadcasting, 1967; vice-president, tele-information 1970; vicepresident, computers-communications, 1973; chairman, telecommunications committee, Canadian Manufacturers' Association; President, Council on Drug Abuse.

Aubrey Joel
Elected director 1972.
Born Toronto, 1912. Joined
Hugh C. MacLean Publications
Limited 1957 as advertising
sales representative. Vicepresident and group publisher
1964 following acquisition by
Southam Press Limited;
president and managing director, Southam Business Publications Limited 1969. Immediate
past president, Canadian
Business Press; chairman,
board of directors, Street Haven.

John D. Muir
Born London, Ontario, 1919.
B.Com. (Queen's). Joined The
Spectator as retail advertising
manager 1952; advertising sales
manager 1954; business manager 1959; assistant publisher
1970; vice-president and publisher 1971. President-elect,
Canadian Daily Newspaper
Publishers Association; director,
Canadian Press and YMCA.

Ross Munro, OBE
Elected director 1968.
Born Ottawa, 1913. BA
(Toronto). Canadian Press staff
writer 1936-1948. Joined
Southam News Services 1948;
assistant to the publisher, The
Vancouver Province 1951; editor
1955; assistant publisher and
editor-in-chief 1957; publisher,
The Winnipeg Tribune 1959.

Publisher, The Canadian 1965. Vice-president and publisher, The Edmonton Journal 1968. Director, The Canadian Press.

Peter O'Brian
Born Toronto, 1917. Graduate of RAF College, England, 1937. Served with RAF until 1959.
W. H. Smith & Son (Canada)
Ltd., 1960. Urwick, Currie
Limited, 1963. Joined Southam
Press Limited as assistant to the president 1965; vice-president, personnel 1967. Governor,
Trinity College School.

Not Marketa Trabrea a director of Crabtree Ltd., manufacturers of equipment. Member Council, British Cana Trade Association.

Brian H. Shelley, CA
Born Manchester, En 1917. McDonald, Cur Toronto 1947, Brazilia

J. Patrick O'Callaghan Born County Cork, Ireland, 1925. Various British newspapers, 1947-1959, Red Deer (Alberta) Advocate 1959-1968. Joined The Edmonton Journal as assistant to the publisher, 1968; executive editor, Southam News Services 1969; executive assistant, head office 1971; vice-president and publisher The Windsor Star 1972.

B. B. Osler, QC Elected director 1956. Born Ottawa, 1904. Graduate RMC of Canada. Partner, law firm, Blake, Cassels & Graydon since 1933. Director of a number of Canadian companies.

Charles H. Peters
Elected director 1969.
Born Montreal, 1907. BA
(McGill). Joined The Gazette,
Montreal 1929; president 1956,
to retirement in 1972. Past
president, The Canadian Press,
the Graduates Society of McGill
University. Vice-president,
Montreal General Hospital;
director, Montreal Joint Hospital
Institute.

J. Jacques Pigott, P.Eng. Elected director 1962. Born Detroit, Mich., 1916. BSc (Toronto). Joined Pigott Construction Company Limited in 1946 becoming executive vice-president of that company in 1956. Director of a number of Canadian companies.

Edgar M. Pritchard
Born Harrogate, England, 1910.
Director manufacturing, Consolidated Press Limited, 1951;
general manager, Council of.
Printing Industries, 1958. Vicepresident and managing
director, Southam Printing
Limited, 1961; president, 1969;
president and chief executive
officer, 1972. Canadian vicepresident, Graphic Arts Technical Foundation. Treasurer,
National Scholarship Trust Fund.

L. John Rothwell, P.Eng. Born Margate, England, 1927. Fellow of the Institution of Mechanical Engineers, London, England. Joined the company as vice-president, Engineering & Production, 1972. Previously North American president and a director of Crabtree-Vickers Ltd., manufacturers of printing equipment. Member of the Council, British Canadian Trade Association.

Brian H. Shelley, CA
Born Manchester, England,
1917. McDonald, Currie & Co.,
Toronto 1947, Brazilian Traction,
Light & Power Company Limited,
Sao Paulo, Brazil 1950. Appointed secretary-treasurer
Southam Press Limited,
1957; vice-president, finance,
and secretary, 1971; director,
Institute of Newspaper
Controllers & Finance Officers.

Paddy Sherman Born Newport, England, 1928. Various British newspapers 1947-1952. Joined The Province, Vancouver, 1952; editor, 1965; vice-president and publisher, 1972. Founding director, Mountain Rescue Group and Outward Bound, Canada. Author: Cloud Walkers (1965); Bennett (1966).

G. Hamilton Southam
Elected director 1964.
Born Ottawa, 1916. BA
(Toronto). Joined The Times
of London 1945; The Ottawa
Citizen 1946. Joined Department of External Affairs 1948;
Secretary of Legation, Stockholm, 1949-1953; Chargé
d'Affaires and later Ambassador, Warsaw, 1959-1962.
Coordinator, National Arts
Centre, Ottawa 1963; DirectorGeneral 1967.

Gordon T. Southam
Elected director 1955.
Born Ottawa, 1910. Joined The
Ottawa Citizen 1930; The
Vancouver Province 1936.
President, Pioneer Envelopes
Ltd. 1955; director, MacMillan
Bloedel Limited and Eagle Star
Insurance Company of Canada.
President, G. F. Strong Rehabilitation Centre. Governor,
Trinity College School.

R. W. Southam
Elected director 1954.
Born Ottawa, 1914. BA
(Queen's), MSc (Columbia).
Joined The Ottawa Citizen
1937; managing editor 1946;
assistant publisher 1950; vicepresident and publisher 1953.
Past president, Canadian Daily
Newspaper Publishers Association. Vice-chairman, board of
trustees, Queen's University;
member of corporation,

Bishop's University. Director, American Newspaper Publishers' Association.

Wilson J. Southam Elected director 1971. Born Calgary, 1932. BA (McGill), MA (Oxford). Reporter, The Hamilton Spectator, 1960-1963. Canadian Broadcasting Corporation public affairs writer, director, producer, 1963-1966. President, Cox Systems.

W. W. Southam, P.Eng. Elected director 1950. Born Hamilton, 1908. BSc (McGill). Joined The Vancouver Province 1930; executive assistant, head office 1945; vice-president 1954, to retirement in 1972. Member, Engineering Institute of Canada, Vancouver Board of Trade.

Frank G. Swanson
Elected director 1971.
Born Edmonton, 1917. BA
(Alberta), MSc (Columbia).
Joined The Edmonton Journal
1938; Southam London bureau
1945; The Ottawa Citizen 1948;
associate editor 1956; editor
1960; assistant publisher, The
Calgary Herald 1961; vicepresident and publisher 1962.
Director, The Canadian Press.
Associate director, Calgary
Exhibition and Stampede.

John S. Ward Born Toronto, 1919. MacLaren Advertising Company Limited, 1946. Joined Toronto office of Southam Newspapers 1948; assistant advertising manager, The Edmonton Journal 1950; advertising director 1951; vice-president, marketing, head office, 1960.

A. Ronald Williams
Born Tredegar, Wales, 1913.
Joined Vancouver Province as
assistant publisher in 1959;
vice-president and publisher,
The Winnipeg Tribune 1965.
Previously a reporter with
Toronto Globe; reporter and
later assistant city editor,
Toronto Star; senior editor,
Financial Post.

Adam H. Zimmerman, CA
Elected director 1970.
Born Toronto, 1927. BA
(Toronto). Joined Noranda
Mines Limited as assistant
comptroller 1958; comptroller
1961, vice-president 1966.
President, Northwood Mills Ltd.,
Northwood Pulp and Timber
Limited. Director of a number
of Canadian companies, and
Branksome Hall School. Trustee,
Hospital for Sick Children.

## Directors and officers

### Southam Press Limited

†°St. Clair Balfour, president

to Gordon N. Fisher, vice-president and managing director

> Michael Barkway, publisher and editor Financial Times of Canada

§William J. Carradine, vice-president

W. R. Dane, publisher The Owen Sound Sun-Times

J. F. Evans, publisher The Prince George Citizen

Mark Farrell, vice-president and publisher The Gazette, Montreal

\*§Colin S. Glassco, chairman of the board Southam Printing Limited

J. F. Grainger, vice-president and publisher The North Bay Nugget

§Michael A. Harrison, vice-president computers-communications

\*§Aubrey Joel, president Southam Business Publications Limited

I. C. MacDonald, publisher and editor The Medicine Hat News John D. Muir, vice-president and publisher The Spectator, Hamilton

†Ross Munro, OBE, vice-president and publisher The Edmonton Journal

OPeter O'Brian, vice-president personnel

J. P. O'Callaghan, vice-president and publisher The Windsor Star

L. J. Rothwell, vice-president engineering and production

<sup>o</sup>Brian H. Shelley, CA, vice-president, finance and secretary

Paddy Sherman, vice-president and publisher The Province, Vancouver, (published for Pacific Press Limited)

†R. W. Southam, vice-president and publisher The Ottawa Citizen

\*F. G. Swanson, vice-president and publisher The Calgary Herald

§John S. Ward. vice-president, marketing

E. H. Wheatley, publisher The Brantford Expositor A. R. Williams, vice-president and publisher The Winnipeg Tribune

†§George L. Crawford, QC, Calgary, Alberta

†‡B. B. Osler, QC, Toronto, Ontario

\*C. H. Peters, Montreal, Quebec

†‡J. Jacques Pigott, Toronto, Ontario

\*G. H. Southam, Ottawa, Ontario

\*Gordon T. Southam, Vancouver, British Columbia

\*W. W. Southam, Vancouver, British Columbia

\*Wilson J. H. Southam, Aylmer East, Quebec

†°‡Adam H. Zimmerman, CA, Toronto, Ontario

### **Southam Printing Limited**

\*Colin S. Glassco, chairman of the board

\*E. M. Pritchard, president and chief executive officer

\*Frederick Best, vice-president

John S. Crawford, vice-president and general manager Gazette Canadian Printing division

R. J. O'Connell, vice-president and general manager Specialty and Business Forms divisions

Frank Robins, vice-president and general manager Southam Farwest Printing division

Thomas J. Ryan, vice-president and general manager Southam Murray division

°D. G. Scott, FCA, secretary and treasurer

Donald R. Townsend, vice-president and general manager Offset Print & Litho division

\*St. Clair Balfour, Toronto, Ontario

\*Gordon N. Fisher, Toronto, Ontario

\*K. A. Jones, Toronto, Ontario

\*John D. Murray, Toronto, Ontario

\*B. B. Osler, QC, Toronto, Ontario

\*J. Jacques Pigott, Toronto, Ontario

### Southam Business Publications Limited

\*St. Clair Balfour, chairman of the board

\*James A. Daly, vice-chairman

\*Aubrey Joel, president and managing director

W. S. Barford, vice-president

S. J. Cohen, vice-president

G. W. Funston, vice-president

°D. H. Jarrett, CA, secretary and treasurer

E. V. Manser, vice-president

C. Summerfield, vice-president

\*Gordon N. Fisher, Toronto, Ontario

\*B. B. Osler, QC, Toronto, Ontario

\*J. Jacques Pigott, Toronto, Ontario

\*Adam H. Zimmerman, CA, Toronto, Ontario

\*Director

†Director and member of the executive committee

Member of the retirement boardMember of the audit

committee

§Member of research and development committee

### **Southam Press Limited**

### Head Office

321 Bloor Street East, Toronto, Ontario M4W 1G9 (416) 925-2881

### **News bureaux**

Southam News Services Ottawa, Halifax, Quebec, Toronto, Vancouver, Washington, London, Paris, Peking

### Newspaper advertising offices

Toronto, Montreal, and representation in Vancouver and London, England

### Newspapers

The Gazette, Montreal
The Ottawa Citizen
The North Bay Nugget
The Spectator, Hamilton
The Brantford Expositor
The Owen Sound Sun-Times
The Windsor Star
The Winnipeg Tribune
The Medicine Hat News
The Edmonton Journal
The Calgary Herald
The Prince George Citizen
The Province, Vancouver
(published for Pacific Press Limited)
Financial Times of Canada, Montreal
News & Chronicle, Pointe Claire, Quebec

Wholly owned subsidiaries

Age Publishing Company Limited Apartment Data Centres Limited Autographic Business Forms Limited

John Brown Publishing Associates Limited

Canadian Mailings Limited Canprint Holdings Limited Daily Commercial News Limited Fullerton Weston Publishing Limited Gazette Canadian Printing Ltd.

Journal of Commerce Limited Lakeshore News Limited Montreal Gazette Limited

Murray Holdings Limited

Murray Printing & Gravure Limited National Business Publications Limited

News Print and Publishing Limited C. O. Nickle Publications Co. Ltd.

Offset Print & Litho Limited Owen Sound Sun-Times Limited

Preston and Sons Limited

Les Publications Eclair Ltée Seccombe House Limited

Grant Smedmor Limited
Southam Business Publications Limited
Southam Farwest Printing Limited

Southam Leaseholds Limited

Southam Printing Limited Southex (1970) Limited

Whitehold Investments Limited

Windsor Star Limited

### Associated companies (50% owned)

Pacific Press Limited
Pentacle VIII Productions Limited Southam Videotel Limited (75% owned) Southstar Publishers Limited

Trans Canada Expositions Limited

### Operating printing divisions

Southam Murray, Weston, Ontario
Southam Business Forms, Candiac, Quebec
Southam Specialty, Candiac, Quebec
Gazette Canadian Printing, Montreal, Quebec
Offset Print & Litho, Don Mills, Ontario
Southam Farwest Printing, Burnaby, B.C.

### Business publications - daily, weekly, monthly

Administrative Digest L'Agriculteur Progressif Architecture-Concept British Columbia Lumberman The Canadian Architect

Canadian Chemical Processing Canadian Consulting Engineer

Canadian Dairy Farmer

Canadian Doctor

Canadian Farm Equipment Dealer

Canadian Forest Industries

Canadian Industrial Equipment News

Canadian Mining Journal Canadian Petroleum

Canadian Plastics Canadian Transportation and Distribution Management

Construction Checklist Construction West

Daily Commercial News & Construction Record

Daily Oil Bulletin

Electrical Equipment News Electrical News & Engineering Electronics & Communications Engineering & Contract Record Equipment Finder

Executive

Furniture & Furnishings Génie-Construction

Good Farming

Heating, Plumbing & Air Conditioning Plomberie, Chauffage & Climatisation

Hospital Administration in Canada

Journal of Commerce Laboratory Product News Modern Medicine of Canada

Médecine Moderne du Canada

Opérations Forestières

Oral Health

Pulp & Paper Magazine of Canada

Shoe & Leather Journal

Shop

Southam Building Guide

Southam's Metalworking Water & Pollution Control

Air Pollution in Canada

Western Business & Industry

#### Other publications

Administrative Reference Manual

L'Almanach Moderne

British Columbia Lumberman's Greenbook

The Canadian Architect Yearbook Canadian Forest Industries Directory

Canadian Medical Directory Canadian Mining Manual Canadian Oil Register

Canadian Plastics Directory & Buyers Guide
Canadian Ports & Seaway Directory
Canadian Shoemaking Chemical Buyers Guide La Collection Mini Poches Construction Industries Directory Dental Guide

Electrical News & Engineering Guide

Electronic Procurement Index of Canada

L'Encyclopédie Artistique

Farm Equipment Directory/Annuaire Génie-Construction Annuaire

Heating, Plumbing & Air Conditioning Annual
Plomberie, Chauffage et Climatisation Annuaire Guide de

L'Acheteur Leather Life Daily

National Interior Design Daily Operations Forestières Product Bulletin Directory

Pulp & Paper Directory of Canada Pulp & Paper Manual of Canada

T-V Hebdo

Water & Pollution Control Directory

Western Canada Directory Yardsticks for Costing

Services Action Mailers

Adrep

Apartment Directories of Metropolitan Toronto/Montreal

CanaData

Canadian Ad-Chart Services Canadian Mailings Limited Consumer Power Package

Informex

Marketing Communications Medical Marketing Systems Southam Building Reports Southam Business Book

Southam Graphics
Southam Marketing Research Services
Southam Product Cards

Southam Translation Services Trade Show Consultants Typesetting Services

### Shows and exhibitions

Canadian Chemical & Process Equipment Exhibition

Canadian Chemical & Process Equipment Exhibition
Canadian Engineering Design Show
Canadian Furniture & Floorcoverings Mart
Canadian Mining & Aggregate Equipment Exhibition
Canadian National Business Show, Toronto, Montreal
Canadian Pool & Patio Show

Canadian Western Farm & Ranch Show Forest Industries Equipment Exhibition

International Electrical, Electronics Conference & Exposition

Montreal Fall Gift Show Montreal Spring Gift Show National Home Show National Interior Design Show National Petroleum Show Pacific Education Show

Pacific Industrial Equipment & Materials Handling Show Toronto Fall Gift Show

Toronto Spring Gift Show Vancouver Home Show

Western Construction Materials & Equipment Show

## The company

freise yr.

Southam Press Limited is a Canadian-owned company whose origins reach back almost to Confederation, beginning in 1877 when William Southam bought a half interest in The Hamilton Spectator. Between that date and 1927, when the family newspaper interests were reorganized as The Southam Publishing Company Limited, he and his six sons established or purchased seven other businesses. These were printing companies in Toronto (1881) and Montreal (1889) and newspapers, The Ottawa Citizen (1897), The Calgary Herald (1908), The Edmonton Journal (1912), The Winnipeg Tribune (1920) and The Vancouver Province (1923). A one-quarter interest in the London Free Press had also been bought.

William Southam in his earlier years had a substantial interest in other businesses but over the years the family hammered out a policy of concentrating on newspaper publishing and printing. In later years this was expanded to a broader range of communications, including magazines, radio and television.

Originally the Southam family was not the sole owner of these enterprises; but commencing in 1927 The Southam Publishing Company Limited acquired all the minority equity interests, issuing shares in payment therefor.

In 1938 the name was changed to The Southam Company Limited and in 1941 all the subsidiaries became divisions by transferring their assets to the parent company. Additional shares were issued in 1945 and made available to the public. In 1964 the company name was again changed, to Southam Press Limited.

After the war the company entered a new phase of expansion. This resulted in the acquisition of The Medicine Hat News (1948) and The North Bay Nugget (1956). Later acquisitions were Financial Times of Canada (1961), The Gazette, Montreal (1969), Owen Sound Sun-Times (1969), Prince George (B.C.) Citizen (1969), Brantford Expositor (1971), Windsor Star (1971). Also acquired during this period was a 47 percent interest in the Kitchener-Waterloo Record (1953), and a 49 percent interest in The Brandon Sun (1967). Pacific Press Limited, in which the company holds a 50 percent interest, was incorporated in 1957 to own the Vancouver Province and Vancouver Sun.

In 1965 Southstar Publishers Limited was formed in equal partnership with Toronto Star Limited to publish a weekly rotogravure magazine, The Canadian. It is distributed with Southam newspapers, the Toronto Star, the Star Weekly, the Regina Leader-Post, the Saskatoon Star-Phoenix and the London Free Press. In 1958 the commercial printing operations of the company were incorporated in a subsidiary, Southam Printing Limited, with plants in Montreal, Toronto and Vancouver. In 1964, it purchased Murray Printing & Gravure Limited, the largest gravure printing plant in Canada. The operations of Murray and of the Toronto plant of Southam Printing were integrated in 1966 in expanded facilities at Weston, Ontario. In 1971, Canadian Printing & Lithographing Company Limited, Montreal, Farwest Lithograph Limited, Burnaby, B.C., and Offset Print & Litho Limited, Don Mills, Ontario were acquired. Canadian Printing and Gazette Printing were merged in 1972 under the name Gazette Canadian Printing Ltd.

In 1960 the company entered the field of business publications by buying a controlling interest in Hugh C. MacLean Publications Limited. Now wholly-owned it is called Southam Business Publications Limited. New magazines have been launched, others purchased and new services instituted. It publishes 70 periodical business and professional publications and produces 22 trade shows. In 1970, National Business Publications Limited was acquired. In 1971 further acquisitions included Seccombe House Limited, Canadian Mailings Limited, Daily Commercial News Limited and, in January 1972, the remaining 50 percent interest in C. O. Nickle Publications Co. Ltd.

Southam Press pioneered in radio and television in Canada, but in 1959 decided it should not operate or control stations in cities where it had a newspaper. Its investments have now been consolidated in substantial minority share-holdings in two independent broadcasting enterprises.

The company has established four basic policies which are intended to assure the objectivity of its publications:

- 1. The company will have no financial interest in enterprises outside the communications field.
- 2. Officers of the company or its subsidiaries and senior publishing executives may not act as directors of other unrelated firms operated for profit unless the company has an interest in such firms to be served thereby.
- 3. The company's newspapers and magazines are operated under individual management and develop independent editorial policies. There is no "Southam" editorial policy.
- 4. Officers, editorial personnel and all other key employees of the company are expected to remain free from political and other outside activities when such activities might influence or appear to influence the editorial freedom or independence of any of the company's publications.



	Employees	Payroll	Daily Newspaper Circulation	Business Paper Circulation	Newsprint and paper purchased	Shares Owned
British Columbia	178	\$ 1,467,579	(a) 131,247	53,087	\$ 466,344	504,571
Alberta	1,187	9,966,245	287,624	55,720	6,820,495	716,861
Manitoba	300	2,918,400	76,557	29,954	1,123,767	198,693
Ontario	3,389	33,665,654	377,740	209,193	16,227,543	7,959,487
Quebec	1,337	13,187,520	141,498	111,412	6,837,890	2,788,216
Other Provinces				79,446		57,159
Total in Canada	6,391	\$61,205,398	(a)1,014,666	538,812	\$31,476,039	12,224,987

(a) includes Vancouver Province, 114,738



Cop report

### SOUTHAM PRESS LIMITED

Interim report

6

months ended June 30, 1972 R21



To The Shareholders, Southam Press Limited.

Properties acquired in 1971 made a significant contribution to the net income of the company for the quarter and for the first six months as shown in the accompanying unaudited statements.

General business conditions continue to be favourable and advertising volume has reflected strong consumer demand. Newspaper circulations also showed steady growth.

There has been a recovery in the volume of industrial advertising in trade publications and by the end of the quarter, the operations of the printing company had returned to normal after the strike at the Southam Murray plant referred to previously.

The outlook for the third quarter is favourable although the rate of growth will be more difficult to maintain when measured against an active second half in 1971.

A contract has been let for an addition to the mechanical building of The Edmonton Journal.

The regular quarterly dividend has been increased to 15 cents per share payable September 28 to shareholders of record September 14.

Yours sincerely,

TORONTO, CANADA.

July 25, 1972

President

of meome (r	iot audited)	(I nousands (	of dollars except	per snare amounts
3 months ended		1972	Percentage Change	1971
June 30	Revenue from operations: Newspapers Printing Trade publications and shows	\$26,043 9,855 4,095 39,993	+29.2	\$19,425 8,498 3,031 30,954
	Costs and operating expenses  Depreciation Interest	31,765 930 359 33,054	+26.3	25,409 668 102 26,179
	Equity in net earnings of companies at least 50 percent owned Income from other investments	6,939 763 145	+45.3	4,775 560 173
	Income taxes (estimated)  Net Income  Net Income—per common share	7,847 3,424 \$ 4,423 351/2¢	+42.5 +31.3 +52.5	5,508 2,608 \$ 2,900 23 <sup>1</sup> / <sub>2</sub> ¢
	Dividends paid—5 percent preferred shares Dividends paid—common shares Dividends paid—per common share	\$ 27 \$ 1,364 11¢		\$ — \$ 930 07½¢
6 months		1972	Percentage Change	1971
June 30	Revenue from operations: Newspapers Printing. Trade publications and shows	\$48,078 18,588 8,191 74,857	+29.6	\$36,031 15,869 5,840 57,740
	Costs and operating expenses Depreciation Interest	62,206 1,822 691 64,719	+28.3	48,854 1,369 207 50,430
	Equity in net earnings of companies at least 50 percent owned Income from other investments	10,138 1,168 277	+38.7	7,310 955 321
	Income Taxes (estimated)  Net Income  Net Income—per common share	11,583 5,062 <u>\$ 6,521</u> 521/4¢	+34.9 +27.6 +41.2	8,586 3,968 \$ 4,618 371/4¢
	Dividends paid—5 percent preferred shares Dividends paid—common shares Dividends paid—per common share	\$ 54 \$ 2,728 22¢		\$ — \$ 1,860 15¢

## Interim Consolidated Statement of Source and Use of Funds—(Thousands of dollars)

### 6 months ended June 30

Source of Funds	1972	1971
Funds derived from operations Investments realized	\$ 7,930 1,150	\$ 6,113 1,272
Working capital of subsidiaries acquired	9,117	7,385
	-	
Use of Funds		
Dividends paid	2,782 2,949 220	1,860 2,285 57
Long term debt repaid or currently payable	5,273 283 102	1,127 470 (31) 5,768
	11,609	3,700
Increase (decrease) in working capital	\$ (2,492)	\$ 1,617

### SOUTHAM PRESS LIMITED

### **Daily Newspapers**

The Spectator, Hamilton
The Ottawa Citizen
The Calgary Herald
The Edmonton Journal
The Winnipeg Tribune
The Province, Vancouver
(Published for Pacific Press Limited)
The Medicine Hat News
The North Bay Nugget
The Gazette, Montreal
The Owen Sound Sun-Times
The Citizen, Prince George
The Brantford Expositor

### **Business Newspapers**

The Windsor Star

Financial Times of Canada, Montreal, Que. Journal of Commerce, Vancouver, B.C. Daily Commercial News, Toronto, Ont.

### Trade Publications and Shows

Southam Business Publications Limited, Don Mills, Ont.

National Business Publications Limited, Gardenvale, Que.

Seccombe House Limited, Don Mills, Ont.
Southex (1970) Limited, Don Mills Ont.
Grant Smedmor Limited, Don Mills, Ont.
Canadian Mailings Limited, Don Mills, Ont.
C.O. Nickle Publications Co. Ltd., Calgary, Alta.

### Printing

Southam Murray, Weston, Ont.
Offset Print & Litho Limited, Don Mills, Ont.
Gazette Printing Company (Limited),
Montreal, Que.

Canadian Printing & Lithographing Company Limited, Montreal, Que.

Southam Business Forms, Candiac, Que. Southam Specialty Printing, Candiac, Que. Southam Farwest Printing Limited, Burnaby, B.C.